

FULL BOARD MEETING

MINUTES - APRIL 25-27, 2012

MINUTES
Meeting of the Board of Visitors
The College of William and Mary in Virginia

April 25-27, 2012

The Board of Visitors of The College of William and Mary in Virginia met on the campus in Williamsburg, on Wednesday, Thursday and Friday, April 25-27, 2012.

On Wednesday, April 25, the Executive Committee met from 4:30 to 6:00 p.m. in the Rector's Office and the Committee on Audit met from 4:30 to 5:45 p.m. in the Board Conference Room. That evening the full Board convened for dinner in Plumeri House at 119 Chandler Court.

Those present were:

Charles A. Banks III	Dennis H. Liberson
Janet M. Brashear	L. Clifford Schroeder, Sr.
Colin G. Campbell	Robert E. Scott
Timothy P. Dunn	Peter A. Snyder
Edward L. Flippin	Todd A. Stottlemeyer
Laura L. Flippin	Michael Tang
Thomas R. Frantz	John C. Thomas
R. Philip Herget III	Jeffrey B. Trammell, Rector

Absent: Leigh A. Pence

Also present was William and Mary President W. Taylor Reveley III.

At 6:45 p.m. the Rector convened the full Board at Plumeri House, and moved that, pursuant to Section 2.2-3711.A.1., of the Code of Virginia, the meeting be closed in order to discuss personnel matters involving specific college employees. Motion was seconded by Mr. Liberson and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 6:45 p.m.

The Board reconvened in open session at 9:15 p.m. Mr. Trammell reviewed the topic discussed during closed session, then moved adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Liberson and approved by roll call vote of the Committee members conducted by Secretary of the Board Dennis Liberson.(Certification **Resolution** is appended.)

There being no further business, the Board adjourned at 8:45 p.m.

On Thursday, April 26, the Committee on Athletics, Committee on Academic Affairs, Committee on Buildings and Grounds, Committee on Student Affairs, Committee on Alumni Relations and Committee on Development met in the Board Room, while the Committee on Administration, the Richard Bland College Committee and the Investments Subcommittee met in the Board Conference Room.

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Those present on Thursday were:

Charles A. Banks III	L. Clifford Schroeder, Sr.
Janet M. Brashear	Robert E. Scott
Colin G. Campbell	Peter A. Snyder
Timothy P. Dunn	Todd A. Stottlemeyer
Edward L. Flippen	Michael Tang
Laura L. Flippin	John C. Thomas
Thomas R. Frantz	Jeffrey B. Trammell, Rector
R. Philip Herget III	Faculty representative Alan J. Meese
Dennis H. Liberson	

Faculty representative	Alan J. Meese
	Steven E. Martin
Student representative	Kaveh Sadeghian
	Emily R. Michalek

Absent: Leigh A. Pence

Others present were:

W. Taylor Reveley III	Karen R. Cottrell
Michael R. Halleran	Michael J. Fox
Virginia M. Ambler	Fanchon Glover
Edward C. Driscoll, Jr.	Michael L. Stump
James R. Golden	Brian W. Whitson
Anna B. Martin	Sandra J. Wilms

Also in attendance were Assistant Attorney General Deborah Love, Staff Liaison Mary Molineux, Acting Dean Eugene Tracy, Dean John T. Wells, Alumni Association President Peter Nance, members of the William and Mary Faculty Liaison Committee, and other William and Mary staff.

The Committee on Athletics and the Committee on Administration met from 8:00 to 9:00 a.m.; the Richard Bland College Committee met from 9:00 to 10:00 a.m.; the Committee on Academic Affairs met from 9:00 to 10:40 a.m.; the Committee on Buildings and Grounds met from 10:45 to 11:15 a.m.; the Investments Subcommittee met from 11:30 to 12:35 p.m.

At 11:10 a.m. Rector Trammell invited Mary Molineux, President of the Professionals and Professional Faculty Assembly, and Patty Lalumiere, President of the Staff Assembly to report to the Board. Ms. Molineux and Ms. Lalumiere both briefly reported on the activities of their respective groups during the past year.

The Committee on Buildings and Grounds met from 11:25 a.m. to 12:00 noon. The Investments Subcommittee met from 11:30 a.m. to 12:35 p.m.

At 1:30 p.m., the Board convened as a committee of the whole for the **Committee on Student Affairs**. Mr. Tang presided as chair and introduced Vice President for Student Affairs Virginia Ambler. Ms. Ambler reported on the College radio station, noting that the annual report was contained in Enclosure H. In her report, Ms. Ambler discussed business innovation at the Student

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Health Center and discussed suicide prevention and education efforts undertaken by the Student Affairs staff.

The student liaisons reported on student initiatives to celebrate diversity and ways in which the students engaged with the local communities as well as public affairs outreach efforts. Following a brief discussion, and there being no further business, the Committee adjourned at 2:10 p.m.

At 2:15 p.m. the Board convened as a committee of the whole for the **Committee on Alumni Relations**. Ms. Flippin presided as chair. Executive Vice President Karen Cottrell provided an update on the success of the D.C. Auction. Assistant Vice President for Operations John Kane reported on alumni data integrity, and reviewed the methodology, background and scope of the issue. Following a brief discussion, and there being no further business, the Committee adjourned at 2:45 p.m. and took a short break.

The Committee on Development met from 2:56 to 3:54 p.m.

Following a short break, the Rector reconvened the full Board, and moved that the Board of Visitors convene in Executive Session for the purpose of discussing the performance of specific executive employees, as provided for in Section 2.2-3711.A. 1., of the Code of Virginia. Motion was seconded by Mr. Scott and approved by voice vote. The Board went into executive session at 3:55 p.m.

The Board reconvened in open session at 5:28 p.m. The Rector reviewed the topic discussed during closed session for the benefit of the observers, then moved adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Scott and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.) The Board recessed until Friday morning.

On Friday, April 27, the Committee on Strategic Initiatives and the Committee on Financial Affairs met in the Board Room, prior to the full Board meeting.

Those present on Friday were:

Charles A. Banks III	L. Clifford Schroeder, Sr.
Janet M. Brashear	Robert E. Scott
Colin G. Campbell	Peter A. Snyder
Timothy P. Dunn	Todd A. Stottlemeyer
Edward L. Flippen	Michael Tang
Laura L. Flippin	John C. Thomas
Thomas R. Frantz	Jeffrey B. Trammell, Rector
R. Philip Herget III	Faculty representative Alan J. Meese
Dennis H. Liberson	Student representative Kaveh Sadeghian

Absent: Leigh A. Pence

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Others present were:

W. Taylor Reveley III	Anna B. Martin
Michael R. Halleran	Michael J. Fox
Virginia M. Ambler	W. Fanchon Glover
Edward C. Driscoll, Jr.	Michael L. Stump
James R. Golden	Brian W. Whitson
Samuel E. Jones	Sandra J. Wilms

Also in attendance were Assistant Attorney General Deborah Love, Staff Liaison Mary Molineux, Richard Bland President James B. McNeer, Provost LeAnn Binger, Dean of University Libraries Carrie Cooper, Dean Virginia L. McLaughlin, Acting Dean Eugene Tracy, Dean John T. Wells, members of the William and Mary Faculty Liaison Committee, and other William and Mary staff.

The Rector convened the Board as a committee of the whole at 8:00 a.m. for the **Committee on Strategic Initiatives**. Robert E. Scott presided as chair. Mr. Scott briefly reviewed the agenda, then moderated a panel discussion with the deans about reallocation and creative adaptation. A general discussion ensued.

Following the panel discussion, Provost Halleran and Vice President Golden provided an update on the strategic planning process, and an overview of the proposed strategic plan for FY 2013-2017. A general discussion ensued, following which the Committee adjourned at 9:19 p.m. and the Board took a short break.

The Committee on Financial Affairs met from 9:25 to 11:20 a.m.

The Rector convened the full Board at 11:30 a.m. The Rector and the President offered brief welcoming remarks. Recognizing that a quorum was present, the Rector asked for a motion to adopt the minutes of the meeting of February 1-3, 2012, and the called meeting of March 12-13, 2012. Motion was made by Mr. Schroeder, seconded by Mr. Thomas and approved by voice vote.

The Rector moved that the Board of Visitors of the College of William and Mary convene in Closed Session for the purpose of discussing and/or approving personnel actions pertaining to the appointment, promotion, tenure and leaves of specific instructional and professional faculty; for consultation with legal counsel pertaining to legal matters requiring legal advice; discussing specific recommendations related to future fundraising strategies as well as current development activities including those involving friends and alumni of the College, and discussing matters pertaining to the consideration of honorary degrees and speakers, as provided for in Section 2.2-3711.A.1., 7., 8., and 10. of the Code of Virginia. Motion was seconded by Mr. Banks and approved by voice vote. The Board went into closed session at 11:35 a.m.

The Board reconvened in open session at 11:55 a.m. The Rector reviewed the topics discussed during closed session, and then moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Banks and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

In the absence of Ms. Brashear, Mr. Banks reported for the **Committee on Buildings and Grounds**, noting the Committee had heard a report focused on residence halls and the plan to put out an RFP for future use of the Dillard complex.

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Mr. Banks moved adoption of **Resolution 31**, Resolution to Approve Demolition of Graduate House – 234 Jamestown Road, and **Resolution 32**, Naming of Capelli Cove in Lake Matoaka. Motion was seconded by Ms. Flippin and approved by voice vote.

Mr. Thomas reported for the **Committee on Audit**. There were no action items.

Mr. Stottlemeyer reported for the **Committee on Athletics**. There were no action items.

Mr. Liberson reported for the **Committee on Administration**. There were no action items.

Mr. Liberson reported for the **Richard Bland College Committee**, and asked President McNeer for a brief report.

President McNeer noted that this was his last Board meeting; he expressed his thanks to everyone with whom he worked over the years and his appreciation for the support and help with the challenges Richard Bland College has faced. A short discussion on tuition and fees ensued.

Mr. Liberson moved adoption of **Resolution 1**, Faculty Promotion – Lauran Johnson; **Resolution 2**, Faculty Promotion and Tenure – Carolina Yaber; **Resolution 3**, Faculty Promotion – Jill Mitten; **Resolution 4**, Retirement of B. Lee Woodruff, Division of Science and Quantitative Methods; **Resolution 5**, Retirement of Virginia Rose Cherry, Director of the Richard Bland College Library; **Resolution 6**, 2012-13 Tuition and Fees; **Resolution 7**, Adoption of the Emergency Operations Plan; and **Resolution 8**, 2012-13 Operating Budget Proposal. Motion was seconded by Mr. Flippen and approved by voice vote.

Mr. Herget reported for the **Committee on Development**, and moved adoption of **Resolution 33**, Charles E. Flynn '34 Memorial Chemistry Endowment and the Ruby Wright Bequest; and **Resolution 34**, The Christopher Wren Association Fund Functioning as an Endowment. Motion was seconded by Mr. Schroeder and approved by voice vote.

Mr. Dunn reported for the **Committee on Financial Affairs**, noting that Vice President for Finance Sam Jones presented the tuition and fee proposal for FY 2013 with three variations for consideration. Following lengthy discussion, the tuition and fee resolution was revised.

Mr. Dunn moved adoption of **Resolution 35**, College of William and Mary FY 2012-13 Operating Budget for Educational and General Programs; **Resolution 36 (R)**, FY 2012-13 Tuition and Fee Structure for Full- and Part-time Students; **Resolution 37**, FY 2012-13 Auxiliary Enterprise Operating Budgets; **Resolution 38**, FY 2012-13 Sponsored Programs Operating Budget; **Resolution 39**, FY 2012-13 Student Financial Assistance; **Resolution 40**, FY 2012-13 Applied Music Fee; **Resolution 41**, FY 2012-13 Board of Visitors Private Funds Budget. Motion was seconded by Mr. Flippen. (**Resolution 36 (R)** is appended.)

Mr. Dunn asked for a motion to approve **Resolution 42**, Revision to the Investment and Spending Policy for Endowment, and **Resolution 43**, Creation of Quasi-Endowment: Muscarelle Museum of Art. Motion was made by Mr. Flippen, seconded by Mr. Campbell and approved by voice vote.

Mr. Dunn asked for a motion to approved **Resolution 44**, Virginia Institute of Marine Science Dean FY 2012-13 Operating Budget. Motion was made by Mr. Flippen, seconded by Mr. Scott and approved by voice vote.

Mr. Campbell reported for the **Committee on Academic Affairs**, and moved adoption as a block of **Resolution 9(R)**, Appointment to Fill Vacancy in the Executive Faculty; **Resolution 10**, Appointments to Fill Vacancies in the Instructional Faculty; **Resolution 11**, Appointments to Fill Vacancies in the Professionals and Professional Faculty; **Resolution 12**, Faculty Promotions; **Resolution 13**, Designated Professorships; **Resolution 14**, Term Distinguished Professorship for Associate Professor; **Resolution 15**, William and Mary Student Professorship; **Resolution 16**, Changes to the Faculty Handbook; **Resolution 17**, Revision of the Bylaws of the Faculty of Arts and Sciences; **Resolution 18**, Retirement of William D. Barnes, Department of Art and Art History; **Resolution 19**, Retirement of George M. Bass, Jr., School of Education; **Resolution 20**, Retirement of Craig N. Canning, Department of History; **Resolution 21**, Retirement of Gregory M. Capelli, Department of Biology; **Resolution 22**, Retirement of George W. Grayson, Department of Government; **Resolution 23**, Retirement of William J. Kossler, Department of Physics; **Resolution 24**, Retirement Robert E. Noonan, Department of Computer Science; **Resolution 25**, Retirement of Ann M. Reed, Department of English; **Resolution 26**, Retirement of Robert J. Solomon, Mason School of Business; **Resolution 27**, Retirement of David W. Thompson, Department of Chemistry; **Resolution 28**, Retirement of Barbara A. Watkinson, Department of Art and Art History; **Resolution 29**, Retirement of G. Thomas White, Mason School of Business; and **Resolution 30**, Retirement of Brenda Toler Williams, School of Education. Motion was seconded by Mr. Scott and approved by voice vote. (**Resolution 9(R)** is appended.)

Mr. Trammell reported for the **Executive Committee**, and moved the adoption of the report of the Committee given in Closed Session to formally approve the awarding of the following honorary degrees at Commencement:

James C. Lehrer - Doctor of Humane Letters
Carolyn A. Martin '73 - Doctor of Humane Letters
Jonathan B. Jarvis '75 - Doctor of Public Service

Motion was seconded by Mr. Banks and approved by voice vote.

Under old business, the Rector reminded Board members of the July 20-21 retreat. He reported that the first meeting of the Highland committee was held on Monday, April 23, and advised that the committee would report its findings to the President, not the Board of Visitors.

Under new business, the Rector recognized and congratulated Curt Mills, the incoming Student Assembly President, and Melanie Levine, the incoming Student Assembly Vice President, noting that Curt will join the Board at the William and Mary student representative after Commencement.

Mr. Trammell read into the record **Resolution 45**, A Resolution Honoring Carolyn Coggin Holmes, Executive Director of Ash Lawn-Highland, and moved its adoption. Motion was seconded by Mr. Banks and approved by voice vote. (**Resolution 45** is appended.)

The Rector thanked Mary Molineux for serving as the staff liaison to the Board, noting the importance of acknowledging the service of staff.

Mr. Liberson offered his personal thanks to President McNeer, then read into the record **Resolution 46**, Resolution Honoring James B. McNeer and Nancy W. McNeer, which also confers the title of President Emeritus. Mr. Liberson moved adoption of the resolution. Motion was seconded by Ms. Flippin and approved by voice vote followed by a round of applause. (**Resolution 46** is appended.)

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The Rector thanked Kaveh Sadeghian and Emily Michalek for serving as the student representatives from William and Mary and Richard Bland, and thanked Alan Meese and Steven Martin for serving as the faculty representatives from William and Mary and Richard Bland.

The Rector then recognized retiring Board members, Janet Brashear and Phil Herget, noting that all retiring members of the Board will be honored at the September Board meeting dinner, and led the Board in a round of applause.

The Rector moved that the Board of Visitors convene in Executive Session for the purpose of discussing personnel matters pertaining to identifiable William and Mary employees and annual performance evaluations of specific executive employees of William and Mary, as provided for in Section 2.2-3711.A.1., of the Code of Virginia. Motion was seconded by Mr. Scott and approved by voice vote. The Board went into Executive Session at 12:10 p.m.

The Board reconvened in open session at 12:33 p.m. The Rector reviewed the topics discussed during closed session, and then moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Scott and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Rector read **Resolution 47**, Approval of Continued Employment and Amended Contract of Employment. Motion was seconded by Mr. Banks and approved by voice vote. (**Resolution 47** is appended.)

Following brief announcements and there being no further business, the Board adjourned at 12:35 p.m.

Board of Visitors

April 25, 2012

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

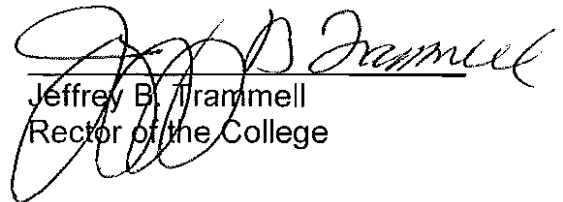
AYES:

16

NAYS:

0

ABSENT DURING CLOSED SESSION:


Jeffrey B. Trammell
Rector of the College

Board of Visitors

April 26, 2012

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

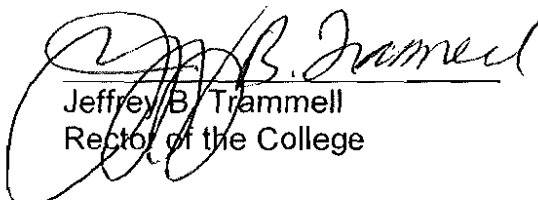
NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 16

NAYS: 0

ABSENT DURING CLOSED SESSION:


Jeffrey B. Trammell
Rector of the College

Board of Visitors

April 27, 2012

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

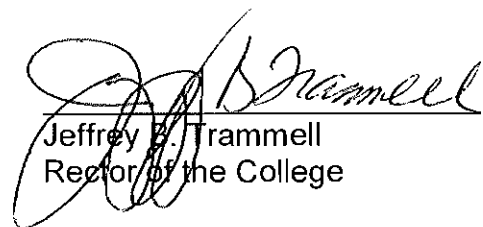
NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 13

NAYS: 0

ABSENT DURING CLOSED SESSION:


Jeffrey E. Trammell
Rector of the College

COLLEGE OF WILLIAM AND MARY

**FY 2012-13 TUITION AND FEE STRUCTURE
FOR FULL- AND PART-TIME STUDENTS**

Consistent with tuition and fee authority granted to the College by the 2012 General Assembly, the attached schedules for full-time and part-time tuition, special and general fees, room, and board are recommended for approval by the Board of Visitors of the College of William and Mary in Virginia.

For fiscal year 2013, it is recommended that the total cost (tuition, fees, room, and board) for an in-state undergraduate student increase 3.9% to \$22,888 and the total cost for an out-of-state undergraduate student increase 4.0% to \$46,662. Within these amounts, tuition and fees increase 3.3% and 3.8%, respectively. Tuition and fee increases for in-state and out-of-state graduate and professional students range from 3.9% to 7.9%, reflecting market conditions in each area.

Reflecting the Board of Visitors' ongoing commitment to the College's Six Year Plan, revenue generated through the proposed increases allows the College to annualize the cost of faculty and staff salary increases provided in FY 2012 and support its share of a 3% salary bonus for faculty and staff, as well as state mandated increases in health insurance and retirement in FY 2013. These funds also provide targeted support for undergraduate and graduate student financial aid consistent with the College's Six Year and Strategic Plans.

Fee allocations for auxiliary services, facility debt service, student activities, and average charges for room and board support projected expenditures for operations and required debt service on facilities while allowing some contribution to the College's auxiliary reserve.

THEREFORE, BE IT RESOLVED, that the Board of Visitors of the College of William and Mary in Virginia approves the FY 2012-13 Tuition and Fee Schedule as well as room and board charges as shown on the attached schedules.

COLLEGE OF WILLIAM AND MARY
UNDERGRADUATE
TUITION AND FEE SUMMARY

	<u>ACTUAL</u> <u>FY 2011-12</u>	<u>PROPOSED</u> <u>FY 2012-13</u>	<u>PERCENT</u> <u>CHANGE</u>	<u>DOLLAR</u> <u>CHANGE</u>
<u>IN-STATE</u>				
Tuition	\$ 8,270	\$ 8,677	+ 4.9%	+ \$ 407
Technology Fee	60	66	+ 10.0%	+ 6
Student Faculty Fee	5	5	+ 0.0%	0
General Fee	3,690	3,715	+ 0.7%	+ 25
Facility Fee	1,077	1,077	+ 0.0%	+ 0
HEETF Fee	<u>30</u>	<u>30</u>	+ 0.0%	<u>0</u>
Total Tuition/Fees	\$ 13,132	\$ 13,570	+ 3.3%	+ \$ 438
Room*	\$ 5,232	\$ 5,608	+ 7.2%	+ \$ 376
Board (19 meal)	<u>\$ 3,660</u>	<u>\$ 3,710</u>	+ 1.4%	<u>+ 50</u>
Total Cost	\$ 22,024	\$ 22,888	+ 3.9%	+ \$ 864

*weighted average

OUT-OF-STATE

Tuition	\$ 30,547	\$ 31,860	+ 4.3%	+ \$1,313
Technology Fee	101	100	- 1.0%	- 1
Student Faculty Fee	5	5	+ 0.0%	0
General Fee	3,690	3,715	+ 0.7%	+ 25
Facility Fee	1,077	1,077	+ 0.0%	+ 0
State Building Fee	480	525	+ 9.4%	+ 45
HEETF Fee	<u>62</u>	<u>62</u>	+ 0.0%	<u>0</u>
Total Tuition/Fees	\$ 35,962	\$ 37,344	+ 3.8%	+ \$1,382
Room*	\$ 5,232	\$ 5,608	+ 7.2%	+ \$ 376
Board (19 meal)	<u>\$ 3,660</u>	<u>\$ 3,710</u>	+ 1.4%	<u>+ \$ 50</u>
Total Cost	\$ 44,854	\$ 46,662	+ 4.0%	+ \$1,808

*weighted average

COLLEGE OF WILLIAM AND MARY
GRADUATE AND PROFESSIONAL
TUITION AND FEE SUMMARY (IN-STATE)

	<u>ACTUAL</u> <u>FY 2011-12</u>	<u>PROPOSED</u> <u>FY 2012-13</u>	<u>PERCENT</u> <u>CHANGE</u>	<u>DOLLAR</u> <u>CHANGE</u>
Arts and Sciences, Education and Marine Science				
Tuition	\$ 6,400	\$ 6,779	+ 5.9%	\$ 379
Technology Fee	62	100	+ 61.3%	38
Student Faculty Fee	5	5	+ 0.0%	0
General Fee	3,690	3,715	+ 0.7%	25
Facility Fee	775	775	+ 0.0%	0
HEETF Fee	<u>30</u>	<u>30</u>	+ 0.0%	<u>0</u>
Total Tuition/Fees	\$ 10,962	\$ 11,404	+ 4.0%	+ \$ 442
Law				
Tuition	\$ 21,506	\$ 22,843	+ 6.2%	+ \$1,337
Technology Fee	62	100	+ 61.3%	38
Student Faculty Fee	5	5	+ 0.0%	0
General Fee	3,690	3,715	+ 0.7%	+ 25
Facility Fee	507	507	+ 0.0%	+ 0
HEETF Fee	30	30	+ 0.0%	0
Building Fee: North Wing	230	230	+ 0.0%	0
Building Fee: Library	140	340	+142.8%	+ 200
Printing/Activity Fee	<u>30</u>	<u>30</u>	+ 0.0%	<u>0</u>
Total Tuition/Fees	\$ 26,200	\$ 27,800	+ 6.1%	+ \$1,600
Business*				
Tuition	\$ 21,905	\$ 23,992	+ 9.5%	+ \$2,087
Technology Fee	62	100	+ 61.3%	38
Student Faculty Fee	5	5	+ 0.0%	0
General Fee	3,690	3,715	+ 0.7%	+ 25
Facility Fee	808	808	+ 0.0%	+ 0
HEETF Fee	30	30	+ 0.0%	0
Printing Fee	100	100	+ 0.0%	0
Program/Support Fee	<u>600</u>	<u>600</u>	+ 0.0%	<u>0</u>
Total Tuition/Fees	\$ 27,200	\$ 29,350	+ 7.9%	+ \$2,150

* Applicable to MBA and Masters of Accountancy programs.

COLLEGE OF WILLIAM AND MARY
GRADUATE AND PROFESSIONAL
TUITION AND FEE SUMMARY (OUT-OF-STATE)

	<u>ACTUAL</u> <u>FY 2011-12</u>	<u>PROPOSED</u> <u>FY 2012-13</u>	<u>PERCENT</u> <u>CHANGE</u>	<u>DOLLAR</u> <u>CHANGE</u>
Arts and Sciences, Education and Marine Science				
Tuition	\$ 19,720	\$ 20,608	+ 4.5%	\$ 888
Technology Fee	100	100	+ 0.0%	0
Student Faculty Fee	5	5	+ 0.0%	0
General Fee	3,690	3,715	+ 0.7%	+ 25
Facility Fee	775	775	+ 0.0%	+ 0
State Building Fee	480	525	+ 9.4%	45
HEETF Fee	<u>62</u>	<u>62</u>	+ 0.0%	<u>0</u>
Total Tuition/Fees	\$ 24,832	\$ 25,790	+ 3.9%	+ \$ 958
Law				
Tuition	\$ 30,956	\$ 32,286	+ 4.3%	+ \$1330
Technology Fee	100	100	+ 0.0%	0
Student Faculty Fee	5	5	+ 0.0%	0
General Fee	3,690	3,715	+ 0.7%	+ 25
Facility Fee	507	507	+ 0.0%	+ 0
State Building Fee	480	525	+ 9.4%	45
HEETF Fee	62	62	+ 0.0%	0
Building Fee: North Wing	230	230	+ 0.0%	0
Building Fee: Library	140	340	+142.8%	+ 200
Printing/Activity Fee	<u>30</u>	<u>30</u>	+ 0.0%	<u>0</u>
Total Tuition/Fees	\$ 36,200	\$ 37,800	+ 4.4%	+ \$1,600
Business*				
Tuition	\$ 32,405	\$ 33,835	+ 4.4%	+ \$1,430
Technology Fee	100	100	+ 0.0%	0
Student Faculty Fee	5	5	+ 0.0%	0
General Fee	3,690	3,715	+ 0.7%	+ 25
Facility Fee	808	808	+ 0.0%	+ 0
State Building Fee	480	525	+ 9.4%	+ 45
HEETF Fee	62	62	+ 0.0%	0
Printing Fee	100	100	+ 0.0%	0
Program/Support Fee	<u>600</u>	<u>600</u>	+ 0.0%	<u>0</u>
Total Tuition/Fees	\$ 38,250	\$ 39,750	+ 3.9%	+ \$1,500

* Applicable to MBA and Masters of Accountancy programs.

COLLEGE OF WILLIAM AND MARY
PART-TIME TUITION RATES*

	<u>ACTUAL*</u> <u>FY 2011-12</u>	<u>PROPOSED*</u> <u>FY 2012-13</u>	<u>PERCENT</u> <u>CHANGE</u>	<u>DOLLAR</u> <u>CHANGE</u>
In-State				
Undergraduate	\$ 286	\$ 300	+ 4.9%	+ 14
Graduate	365	385	+ 5.5%	+ 20
Law	670	700	+ 4.5%	+ 30
Graduate Business	700	700	+ 0.0%	+ 0
Out-of-State **				
Undergraduate	\$ 985	\$ 1,000	+ 1.5%	+ 15
Graduate	985	1,000	+ 1.5%	+ 15
Law	1,100	1,100	+ 0.0%	+ 0
Graduate Business	1,100	1,100	+ 0.0%	+ 0

* These rates are applicable to part-time students in the Regular Session and Summer School on a per semester hour basis, effective August 16, 2012.

* Excludes \$50 Flat Comprehensive Fee applicable to all summer school students.

* Excludes a \$100 per semester Continuous Enrollment Fee applicable to those graduate students who continue to work on their dissertations but are taking no specific classes.

**Rates for out-of-state students include \$15 per credit hour in FY 2012 and \$17 per credit hour in FY 2013 resulting from Commonwealth of Virginia action requiring a State Building Fee be charged to all out-of-state students.

COLLEGE OF WILLIAM AND MARY
ALLOCATION OF GENERAL FEES

	<u>FY 2011-12</u> <u>Actual</u>	<u>FY 2012-13</u> <u>Proposed</u>	<u>Percent</u> <u>Change</u>
<u>Auxiliary Services</u>			
Student Health Center	\$ 268	\$ 268	+ 0.0%
Counseling Center	175	175	+ 0.0%
Bus Service	52	52	+ 0.0%
Student Unions	344	344	+ 0.0%
William and Mary Hall	300	300	+ 0.0%
General Auxiliary	166	175	+ 5.4%
Telecom/Networking	267	267	+ 0.0%
PC Maintenance	30	30	+ 0.0%
Intercollegiate Athletics	<u>1,485</u>	<u>1,485</u>	+ 0.0%
	\$ 3,087	\$ 3,096	
<u>Debt Service</u>			
William and Mary Hall	24	24	+ 0.0%
University Center	125	125	+ 0.0%
Underground Utilities	<u>41</u>	<u>41</u>	+ 0.0%
	\$ 190	\$ 190	
<u>Student Activities</u>			
Green Fee	\$ 30	\$ 40	+ 33.3%
Cultural Fee	35	35	+ 0.0%
Student Activities	92	98	+ 6.5%
Student Affairs	33	33	+ 0.0%
Recreational Sports	122	122	+ 0.0%
Recreational Center	<u>101</u>	<u>101</u>	+ 0.0%
	\$ 413	\$ 429	
 TOTAL GENERAL FEES	 \$ 3,690	 \$ 3,715	 + 0.7%

Board of Visitors

Resolution 9(R)

April 25-27, 2012

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COLLEGE OF WILLIAM AND MARY
APPOINTMENT TO FILL VACANCY IN THE
EXECUTIVE FACULTY

A vacancy in the Executive Faculty of the College of William and Mary has resulted because of a resignation, termination or the approval of additional authorized positions.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William and Mary approves the appointment of the following individual to fill this position:

KATHARINE CONLEY, Dean, Faculty of Arts and Sciences and Professor of Modern Languages and Literatures with Tenure, effective July 1, 2012

B.A., Harvard University, 1979

M.A., University of Colorado, 1988

M.A. (1990); Ph.D. (1992), University of Pennsylvania

Dartmouth College

Edward Tuck Professor, 2010-2012

Associate Dean for the Arts and Humanities, 2006-2011

Professor, 2004-2012

Associate Professor, 1998-2004

Assistant Professor, 1992-1998

April 27, 2012

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A RESOLUTION HONORING CAROLYN COGGIN HOLMES
EXECUTIVE DIRECTOR OF ASH LAWN-HIGHLAND

Carolyn Coggin Holmes began directing Ash Lawn-Highland, the home of President James Monroe, in 1975. During her 37 years at the helm, she built Ash Lawn-Highland, which currently draws 60,000 visitors per year, into a significant historical attraction.

In 1974, the philanthropist Jay Winston Johns bequeathed this property to The College of William and Mary, President Monroe's alma mater. At the time, the College feared Ash Lawn-Highland, which was in disrepair, would be a drain on the College's resources. Mrs. Holmes, the wife of David L. Holmes, Professor of Religious Studies Emeritus at William and Mary, expressed her interest in Ash Lawn-Highland during a chance encounter with several College leaders. Initially given only a 15-month contract, she set about the work of restoring the Monroe home and daunting task of turning the 535-acre property into a self-sustaining operation.

Thanks to Mrs. Holmes' efforts, a visitor to Ash Lawn-Highland today would struggle to believe those humble beginnings were true. President Monroe's "cabin-castle" provides modern patrons with a glimpse of 19th century life through examples of early American and Victorian architecture, decorative arts from those periods, and craft demonstrations. Educational programming ranges from lessons in candlemaking and weaving to exploring President Monroe's life and leadership. Ash Lawn-Highland is also a popular location for special events and meetings throughout the year.

No aspect of Ash Lawn-Highland's operation falls beyond Mrs. Holmes' purview from the catalogue of furnishings, 90 percent of which either belonged to the Monroes or are exact replicas of known pieces in their home, to the provision of peacocks to roam the property. The success of Ash Lawn-Highland has been rooted in Mrs. Holmes' vision and devoted leadership of Monroe's estate.

BE IT RESOLVED, That the Board of Visitors of The College of William and Mary in Virginia acknowledges the leadership and vision of Carolyn C. Holmes; expresses its gratitude to her for her contributions to Ash Lawn-Highland and the William and Mary community during the past thirty-seven years; and in grateful appreciation, bestows upon Mrs. Holmes the title of Executive Director Emerita of Ash Lawn-Highland.

Board of Visitors

Resolution 45

April 27, 2012

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BE IT FURTHER RESOLVED, That this resolution be spread upon the minutes of the Board and a copy of the same be delivered to Mrs. Holmes with best wishes for continuing and creative work in the years ahead.

A RESOLUTION HONORING
JAMES B. McNEER AND NANCY W. McNEER

Dr. James B. McNeer became the third President of Richard Bland College of The College of William and Mary in Virginia on August 1, 1996, and has skillfully led the institution for 16 years. His presidency marked a transformational period for Richard Bland while holding true to the mission of expanding educational and career opportunities for its students.

Under Dr. McNeer's leadership, Richard Bland College has continued to serve traditional college-age and adult students, many of whom are the first in their family to attend college. A significant portion of graduating Richard Bland students transfer to four-year institutions to complete their baccalaureate degrees. Though he is quick to credit the College's caring faculty for nurturing its students, Dr. McNeer's efforts deserve much of the praise for the overwhelmingly positive student outcomes. He has championed the College's cause in the community and state legislature, and been a mentor on campus. Delegate M. Kirkland Cox, a Richard Bland alumnus, described Dr. McNeer as a role model of uncommon grace.

The campus of Richard Bland College changed dramatically in recent years with Dr. McNeer leading the way. In 2010, the College opened the Integrated Science and Technology Center, now named James B. McNeer Hall, which was the first academic building constructed on campus in four decades. McNeer Hall, a 52,000 square-foot building, houses academic computing, biology, chemistry, mathematics, and physics classrooms as well as a faculty and student lounge. In 2008, the College opened two residence halls, making Richard Bland the only two-year college in Virginia with on-campus housing for students. In addition to the new buildings, the College completed a major renovation of its library and student center, added a health center, expanded its bookstore, built a 500,000-gallon water tower, and created a campus police department.

Dr. McNeer successfully led Richard Bland's first capital campaign, which raised more than \$5 million over a four-year period. Completed in 2010, The Campaign for the Future of Richard Bland College assisted in building support facilities for the residential village, increased the number of endowed scholarships, and assisted in funding other campus-wide enhancements. One of those enhancements, the new Recreation Complex, will feature tennis courts, a softball field, and outdoor basketball and volleyball courts.

Dr. McNeer first joined Richard Bland College in 1968. At the time, the College enrolled about 400 students. Today, Richard Bland enrolls more than 1,600

April 27, 2012

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students. The tremendous growth is in many ways due to Dr. McNeer's vision for the institution and diligence in pursuing it. During his 44-year career at Richard Bland, he has seemingly held every position on campus, including Professor, Director of Admissions and Financial Aid, Assistant to the President, Dean of Faculty, Provost, and, ultimately, President. While Provost, he simultaneously held the office of Mayor of Colonial Heights. He has also served on Colonial Heights' School Board and Public Library Board as well as served as chairman of the Crater District Planning Commission, the Tri-Cities' civilian spokesman for three federal Base Realignment and Closing commissions, a member of the Virginia Commission on Military Bases, and a member of the Board of Directors of Southside Regional Medical Center. In March 2012, the Virginia General Assembly passed a joint resolution commending Dr. McNeer on his tremendous career at Richard Bland College and in service to the community and Commonwealth. Dr. McNeer will retire as President on June 30, 2012.

Nancy W. McNeer has served for the past sixteen years as the first lady of Richard Bland College. During her tenure, she consistently demonstrated her enthusiasm and support, and served actively as part of the presidential team, even while fulfilling the responsibilities of her 30-year career as a public school teacher. Mrs. McNeer brought a thoughtful standard of excellence to all events and programs she hosted for the College. She served with distinction in her role as college ambassador in visits with alumni, donors, and friends.

BE IT RESOLVED, That the Board of Visitors of The College of William and Mary in Virginia acknowledges the leadership and vision of James B. McNeer; expresses its gratitude to him for his contributions to Richard Bland College and the community during the past forty-four years; and in grateful appreciation, bestows upon Dr. McNeer the title of President Emeritus of Richard Bland College.

BE IT FURTHER RESOLVED, That the Board of Visitors also wishes to acknowledge the service to Richard Bland College, its students and its faculty, of Nancy W. McNeer, and expresses its gratitude to her for her contributions to the Richard Bland College community. Her involvement in the life of the College has been thoughtful, enthusiastic and generous.

BE IT FURTHER RESOLVED, That this resolution be spread upon the minutes of the Board and a copy of the same be delivered to Dr. and Mrs. McNeer with best wishes for continuing involvement in the campus and community in the years ahead.

Board of Visitors

April 27, 2012

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;


NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 13

NAYS: 0

ABSENT DURING CLOSED SESSION:


Jeffrey B. Trammell
Rector of the College

APPROVAL OF CONTINUED APPOINTMENT
AND AMENDED CONTRACT OF EMPLOYMENT

The Board of Visitors of The College of William and Mary in Virginia formalized the appointment of the 27th College President in the form of a contract of employment adopted on November 21, 2008.

W. Taylor Reveley III has served the College of William and Mary as its President with honor and distinction. The Board of Visitors believes it is in the best interest of the College to insure the continued leadership of President Reveley, and expresses its appreciation to him for his outstanding service to the College of William and Mary and the Commonwealth of Virginia.

THEREFORE, BE IT RESOLVED, That the Board of Visitors of the College of William and Mary hereby delegates to the Rector of the College authority to amend the contract with President Reveley dated May 15, 2010, to adjust the provisions and duration of the Agreement through June 30, 2015.

BOARD RETREAT

MINUTES - JULY 20-21, 2012

MINUTES
Meeting of the Board of Visitors
The College of William and Mary in Virginia

July 20-21, 2012

The Board of Visitors of The College of William and Mary in Virginia met in the Dominion Classroom in Andrews Hall at the Virginia Institute of Marine Science in Gloucester Point on Friday, July 20, and in the Board Room in Blow Memorial Hall on the campus in Williamsburg on Saturday, July 21, for a Board Retreat.

Those present on Friday were:

Kendrick F. Ashton, Jr.	Peter A. Snyder
Ann Green Baise	Todd A. Stottlemeyer
Charles A. Banks III	Michael Tang
Edward L. Flippen	John C. Thomas
Thomas R. Frantz	Jeffrey B. Trammell, Rector
Dennis H. Liberson	Faculty representatives: William J. Hausman
Leigh A. Pence	Student representative: Curtis A. Mills
L. Clifford Schroeder, Sr.	

Also present were:

President W. Taylor Reveley III
Provost Michael R. Halleran
Henry J. Broaddus
Samuel E. Jones
Michael J. Fox
Brian W. Whitson

At 1:20 p.m. Rector Jeffrey B. Trammell convened the Board Retreat, welcomed new members Kendrick F. Ashton, Jr. and Ann Green Baise and made brief opening remarks.

Following opening remarks from President Reveley, the Rector called on Vice President for Finance Sam Jones, who provided a presentation on the cost of education, peer comparisons, etc.

Following the general discussion, the Rector called for a short break at 3:15 p.m., then reconvened the group at 3:30 p.m., and introduced Henry Broaddus, Associate Provost for Enrollment and Dean of Admission.

The Rector moved that the Board of Visitors of the College of William and Mary convene in Closed Session to discuss matters pertaining to contracts for services, as provided for in Section 2.2-3711.A.8., of the Code of Virginia. Motion was seconded by Mr. Liberson and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 3:30 p.m.

The Board reconvened in open session at 4:25 p.m. The Rector reviewed the topic discussed in closed session for benefit of the observers and moved the adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Liberson and approved by roll call vote of the Board conducted by the Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

The Rector called on Provost Michael Halleran, who discussed a variety of options to deal with the fiscal challenges faced by the university.

Following a general discussion, the Board recessed at 5:35 p.m.

On Saturday, July 21, the Rector reconvened the Board at 9:15 a.m.

Those present on Saturday were:

Ann Green Baise	Peter A. Snyder
Charles A. Banks III	Todd A. Stottlemeyer
Edward L. Flippen	Michael Tang
Thomas R. Frantz	John C. Thomas
Dennis H. Liberson	Jeffrey B. Trammell, Rector
John E. Littel	Faculty representatives: William J. Hausman
Leigh A. Pence	Student representative: Curtis A. Mills
L. Clifford Schroeder, Sr.	

Also present were:

President W. Taylor Reveley III
Provost Michael R. Halleran
Samuel E. Jones
Michael J. Fox
Brian W. Whitson

Following a brief welcome, a roundtable discussion was held on learning, teaching and follow-up from Friday's session.

The Rector moved that the Board of Visitors of the College of William and Mary convene in Closed Session to discuss matters pertaining to gifts, bequests and fund raising activities, as provided for in Section 2.2-3711.A.8., of the Code of Virginia. Motion was seconded by Mr. Banks and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 10:05 a.m.

The Board reconvened in open session at 10:42 a.m. The Rector reviewed the topics discussed in closed session for benefit of the observers and moved the adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom

Information Act. Motion was seconded by Mr. Liberson and approved by roll call vote of the Board conducted by the Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

There being no further business, the Board adjourned at 10:45 a.m.

Board of Visitors

July 20, 2012

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 12

NAYS: 0

ABSENT DURING CLOSED SESSION:


Jeffrey B. Trammell
Rector of the College

Board of Visitors

July 21, 2012

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

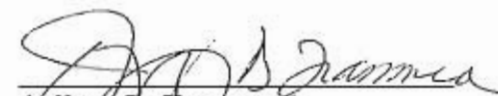
NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 11

NAYS: 0

ABSENT DURING CLOSED SESSION:


Jeffrey B. Trammell
Rector of the College