

## MINUTES

Meeting of the Board of Visitors  
The College of William and Mary in Virginia

September 15-16, 2005

The Board of Visitors of The College of William and Mary in Virginia met in the Board Room in Blow Memorial Hall on the campus in Williamsburg on Thursday and Friday, September 15-16, 2005.

On Thursday, September 15, the Richard Bland College Committee, the Committees on Buildings and Grounds, Development and Alumni Affairs and Student Affairs met in the Board Room. The Committees on Audit and Academic Affairs met in the Board Conference Room.

Those present were:

Robert A. Blair	Jeffrey L. McWaters
Janet M. Brashear	Anita O. Poston
Thomas E. Capps	Michael K. Powell
James H. Dillard II	Jeffrey B. Trammell
John W. Gerdelman	Barbara B. Ukrop
R. Philip Herget III	Henry C. Wolf
Susan Aheron Magill, Rector	Faculty representative: Robert B. Archibald
Suzann W. Matthews	Student representative: Ryan M. Scofield

Absent: Alvin P. Anderson  
Lawrence S. Eagleburger  
Sarah I. Gore  
Joseph J. Plumeri, II

Others present were:

Gene R. Nichol	Edward C. Driscoll, Jr.
P. Geoffrey Feiss	Michael J. Fox
Stewart H. Gamage	W. Fanchon Glover
Samuel E. Jones	Jackson N. Sasser
Anna B. Martin	Michael L. Stump
Susan H. Pettyjohn	William T. Walker, Jr.
W. Samuel Sadler	Richard A. Williamson
Karen R. Cottrell	Sandra J. Wilms

Also present were members of the William and Mary Faculty and Student Liaison Committees.

Rector Susan Magill convened the Board in the Board Room as a committee of the whole at 3:00 p.m. and welcomed new members of the Board Jim Dillard and Jeff Trammell, noting that the third new member, Alvin Anderson, was unable to attend due to a previous commitment. The Rector welcomed the new William and Mary student representative Ryan Scofield to his first meeting and welcomed back William and Mary faculty representative Bob Archibald. Ms. Magill commented briefly on plans for the Board retreat on November 16 at VIMS and asked for input from members on planning discussion topics.

In his opening remarks, President Nichol commented on his first few months as president and noted that he looked forward to working with the members of the Board in the months and years ahead.

The Rector moved that, pursuant to Section 2.2-3711.A.7., of the Code of Virginia, the meeting be

closed in order to consult with legal counsel and receive briefings by staff members pertaining to actual or probable litigation. Motion was seconded by Mr. McWaters and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 3:15 p.m.

The Board reconvened in open session at 3:44 p.m. The Rector asked for a motion to adopt the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was made by Mr. Poston, seconded by Ms. Ukrop and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

At 3:45 p.m. the **Committee on Student Affairs** convened. Ms. Matthews presided as chair.

Vice President Sadler provided an update on the construction of Preston Hall and noted that it was anticipated that all of the student would be back in the dormitory at fall break.

Mr. Sadler introduced the Director of Multicultural Affairs and Assistant to the President Chon Glover and reported briefly on diversity programs and multicultural affairs, noting there was growing evidence of improvement. He provided an update on students displaced by Hurricane Katrina who had enrolled at William and Mary, noting there were six undergraduates and five law students, all of whom had been housed on campus. The student body had responded to Katrina by forming Project Relief for fund raising for the Red Cross, noting that the Office of Student Volunteer Services was providing support. Mr. Sadler briefly reviewed the funding of the Division of Student Affairs. A brief discussion ensued.

Mr. Sadler introduced three students who reported on their international summer service experiences and a brief discussion ensued.

Student Liaisons Allison Biggs and James Ambrose reported on student activities, including the Careers in Public Policy program and student internships and the College Scholar program. Mr. Ambrose reported on Convocation, noting that the students were very pleased with the very dynamic speaker, Congressman John Lewis. The Student Assembly was sponsoring the recycling program and working to expand it into academic buildings. The recent Mosaic Festival had participation by 24 multicultural organizations and was the first major event put on by the newly created Diversity Cabinet.

At 4:42 p.m. Mr. Powell introduced Provost P. Geoffrey Feiss, who reported on enrollment and reviewed the statistical composition of the freshman class. He noted that transfers were up as well.

The Provost then introduced Professor of Physics Gina Hoatson, co-director of the High Field Nuclear Magnetic Resonance Laboratory in Small Hall, and Professor of Modern Languages Katherine Kulick, Vice President of the Faculty Assembly. Professor Hoatson discussed the significant impact the lab will have on research and graduate education at William and Mary. Professor Kulick reviewed the William and Mary faculty profile.

Following a short break, at 5:30 p.m. the **Committee on Athletics** convened. Mr. Gerdelman presided as chair.

Director of Athletics Terry Driscoll reported on the teams and facilities projects. Vice President Sadler provided an update on the NCAA Certification process. Mr. Driscoll reported on the Athletic Task Force. A discussion regarding the student athletic fee ensued. The Rector requested that this

be considered during the budget process and Vice President for Finance Sam Jones agreed. Mr. Driscoll briefly reviewed upcoming special events and presented a short quiz on athletics facts.

There being no further business, the committee of the whole adjourned at 5:55 p.m.

On Friday, September 16, the Executive Committee met in the Rector's Office while the Committees on Financial Affairs and Public Affairs and Economic Development met in the Board Room, prior to the full Board meeting.

Those present were:

Robert A. Blair	Jeffrey L. McWaters
Janet M. Brashear	Anita O. Poston
Thomas E. Capps	Joseph J. Plumeri, II
James H. Dillard II	Michael K. Powell
Lawrence S. Eagleburger	Jeffrey B. Trammell
John W. Gerdelman	Barbara B. Ukrop
R. Philip Herget III	Henry C. Wolf
Susan Aheron Magill, Rector	Faculty representative: Robert B. Archibald
Suzann W. Matthews	Student representative: Ryan M. Scofield

Absent: Alvin P. Anderson  
Sarah I. Gore

Others present were:

Gene R. Nichol	Edward C. Driscoll, Jr.
P. Geoffrey Feiss	Michael J. Fox
Stewart H. Gamage	W. Fanchon Glover
Samuel E. Jones	Jackson N. Sasser
Anna B. Martin	Michael L. Stump
Susan H. Pettyjohn	William T. Walker, Jr.
W. Samuel Sadler	Richard A. Williamson
Karen R. Cottrell	Sandra J. Wilms

Also present were Assistant Attorney General Deborah Love, Virginia Institute of Marine Science Dean/Director John T. Wells and Richard Bland College President James B. McNeer.

At 11:05 a.m. Rector Susan Magill convened the Board in the Board Room as a committee of the whole for the meeting of the **Committee on Public Affairs and Economic Development**. Ms. Poston presided as chair.

Vice President for Public Affairs Stewart Gamage reported that Director of Government Relations Fran Bradford had been appointed Deputy Secretary for Education. She noted that this interim assignment would last through December and the Board offered congratulations to Ms. Bradford. Ms. Gamage reported on recent events to introduce the president to the campus, the community and beyond and discussed the relationship with Richmond during the restructuring process. She reported on William and Mary's rankings and ratings and discussed the College and economic development.

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There being no further business, the Committee adjourned at 11:20 a.m.

Following a short break, the Rector convened the full Board meeting at 11:30 a.m.

Those present were:

Robert A. Blair	Anita O. Poston
Janet M. Brashear	Joseph J. Plumeri, II
Thomas E. Capps	Michael K. Powell
James H. Dillard II	Jeffrey B. Trammell
Lawrence S. Eagleburger	Barbara B. Ukrop
John W. Gerdelman	Henry C. Wolf
R. Philip Herget III	Faculty representative: Robert B. Archibald
Susan Aheron Magill, Rector	Student representative: Ryan M. Scofield
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Absent: Alvin P. Anderson  
Sarah I. Gore  
Jeffrey L. McWaters

Others present were:

Gene R. Nichol	Edward C. Driscoll, Jr.
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Anna B. Martin	Michael L. Stump
Susan H. Pettyjohn	William T. Walker, Jr.
W. Samuel Sadler	Richard A. Williamson
Karen R. Cottrell	Sandra J. Wilms

Also present were Assistant Attorney General Deborah Love, Dean Lawrence B. Pulley, members of the William and Mary Faculty Liaison Committee and Richard Bland President James B. McNeer and Provost Vernon R. Lindquist.

Noting that President Bush had designated today as a National Day of Prayer and Remembrance in honor of the victims of Hurricane Katrina, and recognizing the recent death of Russ Whitakers' daughter, Tricia Whitaker White, the Rector asked for a moment of silence to open the meeting.

The Rector asked for any corrections to the minutes of the meetings on April 21-22, 2005. Hearing none, the Rector asked for a motion to approve the minutes. Motion was made by Mr. Eagleburger, seconded by Ms. Poston and approved by voice vote of the Board.

The Rector moved that, pursuant to Section 2.2-3711.A.1., 3., 7., 8. and 10., of the Code of Virginia, the meeting be closed in order to discuss matters pertaining to specific personnel, the consideration of contracts, promotions, tenure and leaves; consultation with legal counsel and briefings by staff members pertaining to actual or probable litigation; to discuss matters pertaining to gifts, bequests and fund raising activities and contracts for services; and to discuss matters pertaining to the consideration of honorary degrees. Motion was seconded by Mr. Wolf and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 11:35 a.m.

The Board reconvened in open session at 12:42 p.m. The Rector moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Ms. Ukrop and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Ms. Ukrop reported for the Richard Bland College Committee, and asked President McNeer for a brief report.

In his remarks, President McNeer reported on enrollment, the increased number of Presidential Scholars and increased support of the scholarship fund. He briefly reviewed the report from the consultant on the capital campaign and noted that the Committee and Board would be kept informed as the campaign progressed. The President provided a brief update on his work on the Governor's Commission on Military Bases and the BRAC Commission, noting he was asked to serve on a post-BRAC commission on behalf of the Governor. On behalf of Mr. Whitaker, he expressed his appreciation for the Board's support and thoughtfulness on his daughter's death. The President expressed his appreciation for the interest shown by President Nichol and Provost Feiss in regard to working to improve the experience for transfer students.

Ms. Ukrop moved adoption of **Resolution 1(R)**, Richard Bland College Six Year Institutional Plan Submission; **Resolution 2**, 2006-2008 Operating Budget Proposal; and **Resolution 3**, Virginia Department of Emergency Management Grant as a block. Motion was seconded by Mr. Dillard and approved by voice vote of the Board. (**Resolution 1(R)** is appended.)

In the absence of Mr. McWaters, Ms. Ukrop reported for the Committee on Buildings and Grounds. She commended Ms. Martin and her team for their work this summer, noting that the construction under way was on time and under budget. The Committee had received updates on the Preston Hall fire and noted that the external fire safety review was due at the end of September and an update would be provided at the November meeting.

Ms. Ukrop moved the adoption of **Resolution 4**, College of William and Mary 2006-2012 Capital Outlay Plan Amended; **Resolution 5**, Resolution of the Board of Visitors of The College of William and Mary in Virginia B Pooled 9(d) Bond - Improve Athletic Facilities; **Resolution 6**, Resolution of the Board of Visitors of The College of William and Mary in Virginia B Pooled 9(d) Bond - Construct New Dormitory; **Resolution 7**, Resolution of the Board of Visitors of The College of William and Mary in Virginia B Pooled 9(d) Bond - Construct Parking Deck; **Resolution 8**, Resolution of the Board of Visitors of The College of William and Mary in Virginia B Pooled 9(d) Bond - Renovate Rec Sports; **Resolution 9**, Resolution of the Board of Visitors of The College of William and Mary in Virginia B Pooled 9(d) Bond - Renovate Dormitories; **Resolution 10**, Resolution of the Board of Visitors of The College of William and Mary in Virginia B Pooled 9(d) Bond - Renovate Commons Dining Hall; and **Resolution 11**, Authorization to Grant Easement: Treyburn Drive at Ironbound Road, as a block. Motion was seconded by Mr. Gerdelman and approved by voice vote of the Board.

Mr. Powell reported for the Committee on Academic Affairs, and noted that all of the resolutions were discussed in closed session. Provost Feiss briefly reviewed Resolution 18. Mr. Powell moved adoption of **Resolution 12**, Appointments to Fill Vacancies in the Instructional Faculty; **Resolution 13**, Appointments to Fill Vacancies in the Administrative and Professional Faculty; **Resolution 14**, Confirmation of Academic Tenure; **Resolution 15**, Faculty Promotion; **Resolution 16**, Designated Professorship; **Resolution 17**, Faculty Leave of Absence; **Resolution 18**, Faculty Compensation

Plan for the Fiscal Year 2005-2006, as a block. Motion was seconded by Mr. Plumeri and approved by voice vote of the Board.

At the request Mr. Plumeri, Mr. Gerdelman reported for the Committee on Development and Alumni Affairs and moved adoption of **Resolution 19**, Establishment of the Vincent J. and Anna J. Durana Mathematics Scholarship Endowment ; and **Resolution 20**, Establishment of the Dr. Kenneth N. Rumburg Scholarship Fund. Motion was seconded by Ms. Ukrop and approved by voice vote of the Board.

There was no report for the Committee on Audit.

Mr. Wolf reported for the Committee on Financial Affairs, and moved the adoption of **Resolution 21**, College of William and Mary FY2006-2008 Operating Budget Requests; **Resolution 22**, Virginia Institute of Marine Science FY2006-2008 Operating Budget Requests. Motion was seconded by Mr. Blair and approved by voice vote of the Board.

There was no report for the Executive Committee.

There was no old business.

Under new business, the Rector asked Vice Rector Michael Powell to report on Resolution 23, Mr. Powell noted that this was the formal adoption of the academic portion and the enrollment plan and noted that the Executive Committee would complete work on the financial plan in time for its submission to the state on October 1. Mr. Powell moved adoption of **Resolution 23**, College of William and Mary Six-Year Institutional Plan. Motion was seconded by Mr. Herget and approved by voice vote of the Board. (**Resolution 23** is appended.)

The Rector moved that, pursuant to Section 2.2-3711.A.1., of the Code of Virginia, the meeting will be closed in order to discuss matters pertaining to specific personnel. Motion was seconded by Ms. Brashear and approved by voice vote. The observers were asked to leave the room and the Board went into Executive Session at 12:55 p.m.

The Board reconvened in open session at 1:26 p.m. The Rector moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Powell and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

There being no further business, the Board adjourned at 1:30 p.m. for lunch in the Commons and the dedication of the High Field NMR Magnet Facility in Small Hall.