

## MINUTES

Meeting of the Board of Visitors  
The College of William and Mary in Virginia

April 16-18, 2008

The Board of Visitors of The College of William and Mary in Virginia met for the annual meeting on the campus in Williamsburg on Wednesday, Thursday and Friday, April 16-18, 2008.

On Wednesday, April 16, the Committee on Academic Affairs met in the Board Room.

On Thursday, April 17, the Committees on Administration, Buildings and Grounds, Public Affairs, Athletics, and Student Affairs met in the Board Room, while the Richard Bland College Committee and the Committees on Academic Affairs and Audit met in the Board Conference Room.

Those present on Thursday were:

Charles A. Banks III  
Janet M. Brashear  
John W. Gerdelman  
Sarah I. Gore  
R. Philip Herget III  
Kathy Y. Hornsby  
Suzann W. Matthews

Anita O. Poston  
Michael K. Powell, Rector  
John Charles Thomas  
Jeffrey B. Trammell  
Barbara B. Ukrop  
Faculty representative: Colleen S. Kennedy  
Student representative: Zachary B. Pilchen

Absent: Thomas E. Capps  
Jeffrey L. McWaters  
Joseph J. Plumeri II

Others present were:

W. Taylor Reveley III  
P. Geoffrey Feiss  
Stewart H. Gamage  
Samuel E. Jones  
Anna B. Martin  
Sean M. Pieri  
W. Samuel Sadler  
Virginia M. Ambler  
Michael J. Connolly

Karen R. Cottrell  
John E. Donaldson  
Edward C. Driscoll, Jr.  
Michael J. Fox  
W. Fanchon Glover  
James R. Golden  
Michael L. Stump  
Brian W. Whitson  
Sandra J. Wilms

Also present were Dean of the School of Education Virginia McLaughlin, and members of the William and Mary Faculty and Student Liaison Committees.

The **Committee on Public Affairs** convened at 11:20 a.m. Mr. Trammell presided as chair, and thanked Vice President for Public Affairs Stewart Gamage for her work on behalf of the College, noting that she will be missed and wishing her luck in her new position at the University of Virginia. Mr. Trammell led the Board in a round of applause.

Mr. Trammell moved that, pursuant to Section 2.2-3711.A.8., of the Code of Virginia, the meeting be closed to discuss matters pertaining to contracts for services or work to be performed by the

College. Motion was seconded by Ms. Gore and approved by voice vote. Observers were asked to leave the room and the Board went into closed session at 10:22 a.m.

The Committee reconvened in open session at 11:55 a.m. Mr. Trammell moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Ms. Ukrop and approved by roll call vote of the Board members by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Ms. Gamage presented an overview of events during her fifteen year tenure at William and Mary, and recognized and thanked Jim Golden for his efforts with economic development and Seth Levey, senior student intern in the Office of Public Affairs, who pulled together the PowerPoint presentation.

There being no further business, the Committee adjourned at 12:10 p.m. and the **Committee on Athletics** convened. Ms. Brashear presided as chair and called on Director of Athletics Terry Driscoll. Mr. Driscoll reported on the teams and introduced Associate Athletic Director Barbara Blosser, who will be retiring this year, noting that her legacy at the College is enormous. Following brief discussion, Ms. Brashear led the Board in a round of applause.

Mr. Driscoll introduced Basketball Coach Tony Shaver and two of his student-athletes, Nathan Mann and Laimis Kisielius, and showed a video of highlights from the successful basketball season, which was met with a round of applause at its conclusion.

Mr. Driscoll presented a short quiz on athletics facts. There being no further business, the Committee adjourned at 12:43 p.m. for a tour of the Business School construction site and lunch.

At 3:10 p.m. the Rector convened the Board as a committee of the whole

Those in attendance were:

Charles A. Banks III  
Janet M. Brashear  
Thomas E. Capps  
John W. Gerdelman  
Sarah I. Gore  
R. Philip Herget III  
Kathy Y. Hornsby  
Suzann W. Matthews

Jeffrey L. McWaters  
Anita O. Poston  
Michael K. Powell, Rector  
John Charles Thomas  
Jeffrey B. Trammell  
Barbara B. Ukrop  
Henry C. Wolf  
Faculty representative: Colleen S. Kennedy  
Student representative: Zachary B. Pilchen

Absent: Joseph J. Plumeri II

Others present were:

W. Taylor Reveley III  
P. Geoffrey Feiss  
Stewart H. Gamage  
Samuel E. Jones  
Anna B. Martin  
Sean M. Pieri  
W. Samuel Sadler  
Michael J. Connolly  
Karen R. Cottrell

John E. Donaldson  
Edward C. Driscoll, Jr.  
Michael J. Fox  
W. Fanchon Glover  
James R. Golden  
Jackson N. Sasser, Jr.  
Michael L. Stump  
Brian W. Whitson  
Sandra J. Wilms

Also present were Assistant Attorney General Deborah Love, Dean of Arts and Sciences Carl Strikwerda, and members of the William and Mary Faculty and Student Liaison Committees.

In his welcoming remarks, Interim President Taylor Reveley discussed the challenges facing the College due to the lack of sufficient financial resources. The President reported that planning for a possible capital campaign is underway. A brief discussion ensued.

In his report, Provost Feiss commented on the meeting held yesterday with the Committee on Academic Affairs and members of the faculty, the deans and senior administrators and the in-depth discussion sessions that were held, noting it was a productive meeting and expressed his thanks for the Board's participation. The Provost reported on the reorganization of his office in preparation for the start of the strategic planning process, and announced that the State Council for Higher Education had advised that the College had exceeded all institutional performance standards on the academic side under restructuring. A brief discussion ensued.

The Rector moved that, pursuant to Section 2.2-3711.A.1., 4., and 8., of the Code of Virginia, the meeting be closed in order to discuss personnel matters involving identifiable college employees, protection of individual privacy in personal matters not related to public business; and gifts, bequests and fund raising. Motion was seconded by Mr. Wolf and approved by voice vote. The Board went into closed session at 3:35 p.m.

The Board reconvened in open session at 4:18 p.m. The Rector reviewed the topic discussed during closed session for the benefit of the observers, then moved adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Ms. Matthews and approved by roll call vote of the Board conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended).

The **Committee on Student Affairs** convened at 4:18 p.m. Mr. Thomas president and called on Vice President for Student Affairs Sam Sadler. Mr. Sadler reported on the College radio station, noting that the annual report was contained in the Enclosure I. Mr. Sadler provided an update on housing, noted that the Honor Council chairs were working on an update to the Code, and provided a PowerPoint presentation as an overview of his tenure at William and Mary. Mr. Sadler discussed successes and challenges. Following discussion, Mr. Thomas thanked Mr. Sadler for his service and led the Board in a round of applause and standing ovation.

Student liaison Tina Ho reported on recent student activities, including the Student Chamber of Commerce and the Campus Kitchen. Ms. Ho introduced Valerie Hopkins as the newly elected

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President of the Student Assembly.

There being no further business, the Board recessed at 4:55 p.m.

On Friday, April 18, the Executive Committee met in the Rector's Office, while the Committees on Financial Affairs and Development and Alumni Affairs met in the Board Room, prior to the full Board meeting.

At 11:12 a.m. the Rector convened the Board in the Board Room.

Those present were:

Charles A. Banks III	Anita O. Poston
Janet M. Brashear	Michael K. Powell, Rector
Thomas E. Capps	John Charles Thomas
John W. Gerdelman	Jeffrey B. Trammell
Sarah I. Gore	Barbara B. Ukrop
R. Philip Herget III	Henry C. Wolf
Kathy Y. Hornsby	Faculty representative: Colleen S. Kennedy
Suzann W. Matthews	Roger E. Franklin, Jr.
Jeffrey L. McWaters	Student representative: Zachary B. Pilchen

Absent: Joseph J. Plumeri II

Others present were:

W. Taylor Reveley III	Tammy Currie
P. Geoffrey Feiss	Edward C. Driscoll, Jr.
Stewart H. Gamage	John E. Donaldson
Samuel E. Jones	Michael J. Fox
Anna B. Martin	W. Fanchon Glover
Sean M. Pieri	James R. Golden
W. Samuel Sadler	Jackson N. Sasser
Kiersten L. Boyce	Michael L. Stump
Michael J. Connolly	Brian W. Whitson
Karen Cottrell	Sandra J. Wilms

Also present was Assistant Attorney General Deborah Love; Richard Bland College President James B. McNeer, Provost Vernon R. Lindquist, Dean of Administration and Finance Russell E. Whitaker and Director of Institutional Advancement LeAnn Binger; Dean of University Libraries Connie K. McCarthy, and members of the William and Mary Faculty and Student Liaison Committees.

The Rector asked for any corrections to the minutes of the meeting held on February 8, 2008. Hearing none, the Rector moved to approve the minutes as distributed. Motion was seconded by Mr. Gerdelman and approved by voice vote.

The Rector moved that, pursuant to Section 2.2-3711.A.1., 3., 7., 8. and 10., of the Code of Virginia, the meeting be closed in order to discuss personnel matters involving identifiable college

employees, the consideration of contracts, tenure, promotions and leaves; acquisition of real property for public purposes; consultation with legal counsel and briefings by staff members pertaining to actual or probable litigation or specific legal matters requiring legal advice; to discuss matters pertaining to gifts, bequests and fund raising activities and contracts for services or work to be performed by the College; and to discuss matters pertaining to the consideration of honorary degrees. Motion was seconded by Mr. Gerdelman and approved by voice vote. The Board went into closed session at 10:13 a.m.

The Board reconvened in open session at 12:00 noon. Mr. Powell reviewed the topics discussed during closed session for the benefit of the observers, then moved adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Gerdelman and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification Resolution is appended.)

Ms. Ukrop reported for the Richard Bland College Committee. President McNeer reminded the Board that Mr. Plumeri would be the Commencement speaker on May 9 and provided an update on the capital campaign, the International Forum and the middle college program with Petersburg High School. The President reported that productive discussions were held with the Associate Provost for Enrollment Earl Granger and Dean of Admission Henry Broaddus regarding the new residence halls and how both colleges could work more collaboratively. President McNeer noted that the residence halls were on schedule and the new Campus Police Force would be in full operation by July. Ms. Ukrop reminded Board members to consider 100% participation in the campaign

Ms. Ukrop moved adoption as a block of **Resolution 1**, Faculty Promotion, **Resolution 2**, Confirmation of Academic Tenure, and **Resolution 3**, Police Department Expenses; Motion was seconded by Mr. Trammell and approved by voice vote.

Mr. Gerdelman reported for the Committee on Administration, noting that the committee had received an information technology update and heard reports on Human Resources restructuring and emergency preparedness. There were no action items.

Ms. Brashear reported for the Committee on Buildings and Grounds, noting that the committee had heard a report on sustainability and a report on the plan to preserve the Sunken Garden. Executive Director of the Historic Campus presented a visual report on the history of the Sunken Garden and the preservation of the historic campus. A brief discussion ensued.

Ms. Brashear asked for a motion to adopt as a block **Resolution 4**, Resolution to Demolish Marine Culture Laboratory, Maury Hall Annex, Davis Hall Shed, Cold and Volatile Storage Buildings and **Resolution 5**, Campus Master Planning: Campus Heritage Preservation Plan for the Sunken Garden Precinct. Motion was made by Ms. Hornsby, seconded by Ms. Ukrop and approved by voice vote.

Mr. Capps reported for the Committee on Audit, noting that there were no action items.

Ms. Poston reported for the Committee on Academic Affairs, noting that the committee had a good session on Wednesday with members of the administration and faculty, and expressed her thanks to the Provost for organizing it.

Ms. Poston moved adoption of **Resolution 12**, Revision of the Bylaws of the Faculty of Arts and

Sciences. Motion was seconded by Ms. Gore and approved by voice vote.

Following a brief review of the appointment resolutions and the retirement resolutions, Ms. Poston moved adoption as a block of **Resolution 6**, Appointments to Fill Vacancies in the Instructional Faculty; **Resolution 7**, Appointments to Fill Vacancies in the Administrative and Professional Faculty; **Resolution 8**, Faculty Promotions; **Resolution 9**, Designated Professorships; **Resolution 10**, Term Distinguished Professorships for Associate Professors; **Resolution 11**, Faculty Leaves of Absence; **Resolution 13**, Retirement of James Lewis Axtell, Department of History; **Resolution 14**, Retirement of Glenn Ellis, Coven, Jr., Marshall-Wythe School of Law; **Resolution 15**, Retirement of John H. Drew, Department of Mathematics; **Resolution 16**, Retirement of David W. Leslie, School of Education; **Resolution 17**, Retirement of Kenneth G. Petzinger, Department of Physics; **Resolution 18**, Retirement of Linda Collins Reilly, Department of Classical Studies; **Resolution 19**, Retirement of Roger R. Ries, School of Education; and **Resolution 20**, Retirement of Peter DeSa Wiggins, Department of English. Motion was seconded by Ms. Brashear and approved by voice vote.

Mr. Wolf reported for the Committee on Financial Affairs, noting that the committee had received an update from the Vice President for Finance and the VIMS Director of Planning and Budget on the General Assembly 2008-2010 budget actions, which are likely to require reductions at VIMS and William and Mary. The committee also heard a student proposal for a green fee to support campus sustainability efforts, which the committee will take under advisement in the 2008-2009 budget. Mr. Wolf stated that the Committee would wait on the final action of the General Assembly before taking action on the College budget and tuition and fees. There were no action items.

Mr. Herget reported for the Committee on Development and Alumni Affairs, and asked for a motion to adopt **Resolution 21**, Establishment of the Mellon Environmental Post-Doctoral Programs Endowment; **Resolution 22**, Establishment of the Virginia R. Spain Scholarship Fund; and **Resolution 23**, Establishment of the Joan Jarrett Woods Gateway Scholarship Endowment Account. Motion was made by Ms. Ukrop, seconded by Mr. Trammell and approved by voice vote.

Mr. Powell moved adoption of the report of the Executive Committee as given in closed session; namely, to confer the following honorary degrees at Commencement 2008:

Michael P. Tomlin – Doctor of Humane Letters  
David H. Ellenson – Doctor of Humane Letters

Motion was seconded by Mr. Wolf and approved by voice vote.

Under old business, Ms. Matthews provided a brief update on the Board Manual project, and thanked Brad Potter, student intern in the President's Office, for his work with her on this project,

Under new business, the Rector thanked Colleen Kennedy and Roger Franklin for their work as faculty representatives and Zach Pilchen and Yvonne Rosa for their work as student representatives, noting that they would be honored in September.

The Rector offered congratulations to Valerie Hopkins on her election as Student Assembly President, noting that Valerie would join the Board as the William and Mary student representative after Commencement.

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The Rector moved that, pursuant to Section 2.2-3711.A.1. and 7., of the Code of Virginia, the meeting be closed in order to discuss personnel matters involving identifiable college employees, and for consultation with legal counsel and briefings by staff members pertaining to actual or probable litigation or specific legal matters requiring legal advice. Motion was seconded by Mr. Wolf and approved by voice vote. The observers were asked to leave the room and the Board went into closed executive session at 12:48 p.m.

The Board reconvened in open session at 1:13 p.m. The Rector reviewed the topics discussed during the closed session for the benefit of the observers, then moved adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Ms. Matthews and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification Resolution is appended).

There being no further business, the Board adjourned at 1:15 p.m.

April 17, 2008

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors' Committee on Public Affairs has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Committee that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Committee on Public Affairs, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Committee on Public Affairs.

VOTE

AYES: 13

NAYS: 0

ABSENT DURING CLOSED SESSION:

/s/ Jeffrey B. Trammell  
Jeffrey B. Trammell  
Chair, Committee on Public Affairs



Board of Visitors

April 17, 2008

### CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board that such closed session was conducted in conformity with Virginia law;

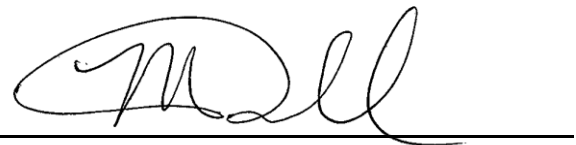
NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 15

NAYS: 0

ABSENT DURING CLOSED SESSION:

A handwritten signature in black ink, appearing to read 'M. Powell', written over a horizontal line.

Michael K. Powell  
Rector of the College

Board of Visitors

April 18, 2008

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board that such closed session was conducted in conformity with Virginia law;

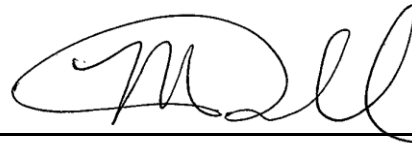
NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 15

NAYS: 0

ABSENT DURING CLOSED SESSION:



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Michael K. Powell  
Rector of the College

Board of Visitors

April 18, 2008

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board that such closed session was conducted in conformity with Virginia law;

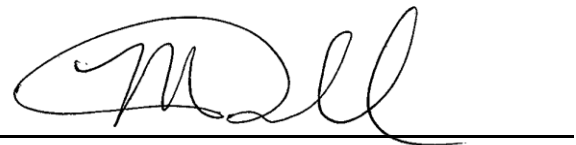
NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 15

NAYS: 0

ABSENT DURING CLOSED SESSION:

A handwritten signature in black ink, appearing to read 'M. Powell', written over a horizontal line.

Michael K. Powell  
Rector of the College