

## MINUTES

Meeting of the Board of Visitors  
The College of William and Mary in Virginia

February 6-7, 2003

The Board of Visitors of The College of William and Mary in Virginia met in the Board Room in Blow Memorial Hall on the campus in Williamsburg on Thursday and Friday, February 6-7, 2003.

On Thursday, February 6, the Rector called the group to order at 12:50 p.m. in the Board Room. Following brief opening remarks, the Rector asked for a moment of silence in memory of Captain David M. Brown, a member of the Class of 1978 and an astronaut aboard the space shuttle Columbia, who died on February 2, 2003, when the Columbia went down.

In his opening remarks, President Sullivan discussed the William and Mary campus, the Campaign for William and Mary and the upcoming Charter Day ceremony.

At 1:00 p.m. the Rector adjourned the Board to committee meetings. The Committee on Buildings and Grounds and the Committee on Audit met in the Board Room while the Committee on Development and Alumni Affairs and the Committee on Academic Affairs met in the Board Conference Room.

At 4:15 p.m. the Rector reconvened the Board in the Board Room as a committee of the whole for the Provost's report and Faculty Presentation.

Those in attendance were:

William P. Barr	Donald N. Patten, Rector
Belden H. Bell	Joseph J. Plumeri, II
J. Peter Clements	Robert S. Roberson
Paul C. Jost	L. Clifford Schroeder, Sr.
Susan A. Magill	Ronald L. Tillett
Suzann W. Matthews	Barbara B. Ukrop
Jeffrey L. McWaters	

Absent: Thomas E. Capps  
Lawrence S. Eagleburger  
Mark H. McCormack  
Michael K. Powell

Also present were:

Timothy J. Sullivan	Karen R. Cottrell
Gillian T. Cell	Gary A. Kreps

Stewart H. Gamage  
Samuel E. Jones  
Anna B. Martin  
W. Samuel Sadler

Michael J. Fox  
Michael L. Stump  
William T. Walker, Jr.  
Sandra J. Wilms

Also present were Dean P. Geoffrey Feiss and members of the William and Mary Faculty and Student Liaison Committees.

Provost Cell reported that President Sullivan had asked her to reflect on her ten years at William and Mary, and indicated that her report at this meeting and in April would be responsive to that request. The Provost discussed changes and achievements since 1993, focusing on the academic goals and progress from the 1994 Strategic Plan initiative. A brief discussion ensued.

Professor Ron Rosenberg, chair of the Faculty Liaison Committee, presented a statistical portrait of the William and Mary instructional faculty. A brief discussion ensued.

At 4:58 p.m., the Rector convened the **Committee on Student Affairs**. Ms. Magill presided as chair.

Vice President for Student Affairs Sam Sadler introduced Director of Career Services Mary Schilling, who discussed new initiatives in the Career Services area, including responses to trends and challenges in a tight job market. A brief discussion ensued.

Mr. Sadler advised the Board that the President of the Student Assembly, Lindsay Burnett, had withdrawn from school in January. He reported that the Student Assembly Senate had voted to conduct a special election on February 13. Mr. Sadler advised that he would work with the Rector on the replacement of Ms. Burnett as the William and Mary student representative on the Board following the special election.

Vice President for Liaisons Kirk Anderson and Student Senate Liaison Marc Johnson reported on recent campus events and developments, including the single class ring project, the establishment of a new campus media outlet and the impact of budget cuts in the classroom.

Mr. Anderson reported that inasmuch as the Student Assembly Constitution did not provide for a successor upon Ms. Burnett's resignation as President, a special election would be held to fill the vacancy for this year as well as next year. Changes to the Student Assembly Constitution would also be implemented to allow for succession by a Vice President of the Student Assembly in the future.

Mr. Anderson introduced Ned Rice, a sophomore government major, who related his personal experience with the impact the budget cuts have had on him, including the increase in class sizes and registration difficulties. Mr. Johnson reported on the effects on services, enrichment and the long-term effects. A brief discussion ensued.

There being no further business, the Rector recessed the Board at 5:30 p.m. and took note of the presence of a group of Business School students, representing the MBA, BBA and MAC programs. The students escorted the members of the Board to the Wren Building for the presentation of the Business School Alumni Medallion to Joe Plumeri.

On Friday, February 7, 2003, the Rector reconvened the Board in committees at 8:00 a.m. The Richard Bland College Committee met in the Conference Room, while the Committee on Honorary Degrees and the Executive Committee met in the Rector's Office and the Committee on Financial Affairs met in the Board Room.

At 10:48 a.m. the Rector convened the Board as a committee of the whole.

Those present were:

William P. Barr	Jeffrey L. McWaters
Belden H. Bell	Donald N. Patten, Rector
Thomas E. Capps	Joseph J. Plumeri, II
J. Peter Clements	Robert S. Roberson
Paul C. Jost	L. Clifford Schroeder, Sr.
Susan A. Magill	Ronald L. Tillett
Suzann W. Matthews	Barbara B. Ukrop

Absent: Lawrence S. Eagleburger  
Mark H. McCormack  
Michael K. Powell

Others present were:

Timothy J. Sullivan	Courtney Carpenter
Gillian T. Cell	Karen R. Cottrell
Dennis W. Cross	Edward C. Driscoll, Jr.
Stewart H. Gamage	Michael J. Fox
Samuel E. Jones	Gary A. Kreps
Anna B. Martin	Michael L. Stump
W. Samuel Sadler	Sandra J. Wilms

Also present was Counsel to the Attorney General David E. Johnson, Dean P. Geoffrey Feiss, Dean L. Donelson Wright and members of the William and Mary Faculty Liaison Committee.

Noting that the **Public Affairs** report had been offered during the meeting of the Committee on Financial Affairs, the Rector convened the **Committee on Athletics**. Mr. Plumeri presided as chair.

Director of Athletics Terry Driscoll provided a brief team report. Commenting on recent NCAA reforms intended to improve graduation rates, Mr. Driscoll introduced Nancy Everson, the full-time coordinator of the Athletic Academic Support office. He discussed the Office of Academic Advising and the Freshman transition program coordinated by Ms. Everson. A brief discussion ensued.

Following a brief videotape introduction, Mr. David Corley, a 2002 alumnus and the quarterback on the 2002 football team, discussed his experience at William and Mary. He encouraged the College to continue to put forth the effort to make the campus diverse and retain its family atmosphere.

Mr. Driscoll discussed two upcoming special events: the Lord Botetourt Auction on Friday, February 7, and the ProAm golf tournament. He noted that the golf tournament was now affiliated as a Monday charity with the Michelob Light Tournament at Kingsmill and would be held on April 28. Mr. Plumeri commented on the golf tournament and encouraged participation by members of the Board and the community.

The Rector expressed his appreciation to Mr. Corley for coming, noting that he served as an example of the value added by athletics. Mr. Patten stated that in discussions over the last few months the athletic program had been inappropriately criticized.

At 11:15 a.m., the Rector adjourned the committee meeting and, following a short break, called the full Board to order in the Board Room at 11:28 a.m.

Those present were:

William P. Barr	Jeffrey L. McWaters
Belden H. Bell	Donald N. Patten, Rector
Thomas E. Capps	Joseph J. Plumeri, II
J. Peter Clements	Robert S. Roberson
Paul C. Jost	L. Clifford Schroeder, Sr.
Susan A. Magill	Ronald L. Tillet
Suzann W. Matthews	Barbara B. Ukrop

Absent: Lawrence S. Eagleburger  
Mark H. McCormack  
Michael K. Powell

Others present were:

Timothy J. Sullivan	Carolyn R. Cook
Gillian T. Cell	Karen R. Cottrell
Dennis W. Cross	Edward C. Driscoll, Jr.
Stewart H. Gamage	Michael J. Fox
Samuel E. Jones	Michael L. Stump
Anna B. Martin	Sandra J. Wilms

W. Samuel Sadler

Also present were Counsel to the Attorney General David E. Johnson, Richard Bland College President James B. McNeer and Dean of Administration and Finance Russell E. Whitaker, Dean P. Geoffrey Feiss and members of the William and Mary Faculty Liaison Committee.

The Rector asked for a motion to approve the minutes of the November 21-22, 2002, meeting as distributed. Motion was made by Mr. Schroeder, seconded by Mr. Bell and approved by vote of the Board.

The Rector moved motion that the meeting be closed pursuant to Section 2.2-3711.A.1., 7., 8. and 10., of the Code of Virginia, in order to discuss matters pertaining to specific personnel, the consideration of contracts, promotions and tenure; to consult with legal counsel and to receive briefings by staff members pertaining to actual or probable litigation; to discuss matters pertaining to gifts, bequests and fund raising; and to discuss matters pertaining to the consideration of honorary degrees. Motion was seconded by Mr. Roberson and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 11:30 a.m.

The Board reconvened in open session at 11:48 a.m. The Rector reviewed the topics discussed in closed session for the benefit of the observers and moved the adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. McWaters and approved by roll call of the Board conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Mr. McWaters reported for the **Committee on Buildings and Grounds**, noting that President Sullivan had addressed the Committee on the master plan and site plan resolutions and that after discussion the Committee had revised Resolution 1 in the paragraph relating to the advisory relationship of the Design Review Board. The Committee also discussed the site feasibility study for new student housing and endorsed the recommendations of the November 2002 preplanning study.

Mr. McWaters moved adoption of **Resolution 1(R)**, Campus Master Planning: Campus Precinct Framework, Design Guidelines and Implementation Model. Motion was seconded by Mr. Clements and approved by voice vote. Mr. McWaters thanked Vice President Martin for her work with the consultants throughout the previous year. (**Resolution 1(R)** is appended.)

Mr. McWaters moved adoption of **Resolution 7**, Campus Master Planning: Site Feasibility Study for New Student Housing. Motion was seconded by Mr. Clements and approved by voice vote. (**Resolution 7** is appended.)

Mr. Roberson reported for the **Committee on Development and Alumni Affairs**, noting that while there were no action items, the Committee had received reports from

the Alumni Association and University Development and discussed Reunions as an area of mutual priority. In addition the Committee heard a mid-year update on fund raising in 2002-2003 and a status report for The Campaign for William and Mary.

With his permission, the Rector announced that Mr. Schroeder had pledged a leadership gift to the Campaign for William and Mary of \$750,000. After a round of applause, the Rector offered thanks to Mr. Schroeder on behalf of the Board and the College.

Mr. Jost reported for the **Committee on Audit**, noting that the Committee had discussed the revised work plan. Mr. Jost moved adoption of **Resolution 8**, Approval of 2003 Internal Audit Work Plan. Motion was seconded by Mr. Tillett and approved by voice vote. Mr. Jost commented that management had also approved the plan. (**Resolution 8** is appended.)

Mr. Jost advised that the Committee had received a report from Richard Bland College but there was no action item. Mr. Jost noted that the Committee had discussed a personnel matter in closed session and moved adoption of **Resolution 9**, Appointment to Administrative and Professional Faculty. Motion was seconded by Mr. Roberson and approved by voice vote. (**Resolution 9** is appended.)

Mr. Barr reported for the **Committee on Academic Affairs**, noting that the Provost had reviewed the process and procedures in force in determining promotions and tenure. Mr. Barr moved **Resolution 2**, Confirmation of Academic Tenure; **Resolution 3**, Faculty Promotions; **Resolution 4**, Designated Professorships; **Resolution 5**, Appointments to Fill Vacancies in the Instructional Faculty; and **Resolution 6**, Appointments to Fill Vacancies in the Professional Faculty. Motion was seconded by Ms. Magill and approved by voice vote.

Mr. Clements reported for the **Richard Bland College Committee**, and called on President McNeer.

President McNeer reported that the merger of Richard Bland College with the Community College system proposed by the Streamlining Subcommittee of the Governor's Commission on Efficiency and Effectiveness had been rejected by the General Assembly and expressed his appreciation for the Board's support.

Mr. Patten advised that the reports for the **Committee on Honorary Degrees** and the **Executive Committee** had been given in closed session.

Mr. Tillett reported for the **Committee on Financial Affairs**, noting that the Auditor of Public Accounts had discussed the results of the Fiscal Year 2001-02 audit, Wachovia Securities staff had provided an update on Board of Visitors private funds investments and Vice President for Finance Sam Jones had provided an update on the state budget actions and their potential impact on the 2003-2004 operating budget.

Mr. Tillett reported that the Committee had discussed a draft resolution on Board authority to establish tuition and fees in response to proposed tuition caps suggested by the Virginia House of Delegates and state Senate. Mr. Tillett noted that the proposed Resolution 10, Establishment of Tuition and Fees, was now much clearer and closer to point. He noted that this was a good point in the process for input. A brief discussion ensued

Mr. Tillett moved adoption of Resolution 10. Motion was seconded by Ms. Ukrop and approved by voice vote. Mr. Jost noted a typographical error in the third paragraph where the word should be "provides." The Rector advised that the Resolution was adopted as amended. (**Resolution 10** with correction is appended.)

There was no old business.

Under new business, the Rector appointed the following individuals as a Nominating Committee to report at the April meeting: Mr. Clements, who was asked to serve as chair of the Committee; Ms. Matthews; Ms. Ukrop and Mr. Schroeder.

The Rector read into the record A Resolution Honoring David M. Brown '78 (hereby designated **Resolution 11**) and moved its adoption. Motion was seconded by Mr. Bell and approved by voice vote. (**Resolution 11** is appended.)

The Rector provided a brief update on Mr. McCormack, noting there was not much progress and he was still in coma. He requested that Board members remember him in their prayers and expressed his hope for the best.

The Rector moved that the meeting be closed pursuant to Section 2.2-3711.A.1., of the Code of Virginia, in order to discuss matters pertaining to specific personnel and the consideration of contracts. Motion was seconded by Mr. McWaters and approved by voice vote. All observers were asked to leave the room and the Board went into closed Executive Session at 12:07 p.m.

The Board reconvened in open session at 12:20 p.m. The Rector reviewed the topic discussed during closed session and moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was approved by roll call vote of the Board conducted by Administrative Assistant to the Board Sandra Wilms. (Certification **Resolution** is appended.)

There being no further business, the Board adjourned at 12:21 p.m.

## RESOLUTION 1(R)

### COLLEGE OF WILLIAM & MARY CAMPUS MASTER PLANNING: CAMPUS PRECINCT FRAMEWORK, DESIGN GUIDELINES AND IMPLEMENTATION MODEL

In the summer of 2002, the College contracted with Sasaki Associates Inc. and Boynton Rothschild Rowland Architects to develop a precinct master plan and architectural standards for the College's main campus. Sasaki Associates Inc. is a nationally recognized firm and Boynton Rothschild Rowland Architects is the successor firm to Charles H. Robinson Architects, who planned the College's Old Campus in the 1920's.

The intent of the master planning effort was to develop a unifying architectural and landscape vision for the main campus, recognizing both the history of the College as well as the modern university which the College has become, and to update the last Master Plan done in 1987. The resulting plan would emphasize site redevelopment of the Jamestown Road precinct, as well as prescribe architectural and landscape standards applicable to the entire campus, and would be used by the College administration and the College's consultants to guide development well into the foreseeable future, and until such time as the Board chooses to modify the plan.

The consultants developed such a master plan and standards which were presented in their final form to the Board of Visitors' Buildings and Grounds Committee on November 21, 2002, in the document entitled "Campus Precinct Framework and Design Guidelines" (condensed version included as Enclosure B).

At the November 2002 meeting, the Committee on Buildings and Grounds charged the College administration with developing an implementation model for the promulgation of the Sasaki Associates, Inc., *et al* master plan "Campus Precinct Framework and Design Guidelines." The College administration presented a proposed implementation model at the February 6, 2003, meeting of the Buildings and Grounds Committee (Enclosure C). The proposed implementation model includes the creation of a campus Design Review Board (DRB) to provide oversight to this process.

The Design Review Board will oversee design implementation in conformance with the goals and objectives of the Master Plan, and review all construction, exterior renovation and landscaping projects for conformance with the College's architectural guidelines. The DRB may recommend design elements for architects to consider as projects move through the design phases. The DRB is advisory to the President of the College, who remains subject to the Board of Visitors oversight.

Membership on the Design Review Board shall include the Chair of the Committee on Buildings and Grounds and one additional member of the Committee on Buildings and Grounds appointed by the Rector, the Vice President for Administration, one additional member of the College administration appointed by the President, the Executive Director of the Historic Campus, the

Chair of the Faculty Landscape, Energy and Environment Committee, and two non-voting members: the Colonial Williamsburg Architectural Historian and a University Architect from a selected university on a rotating basis. The Design Review Board may also call upon experts as needed.

RESOLVED, That the Board of Visitors hereby endorses and adopts the “Campus Precinct Framework and Design Guidelines” master plan, dated November 21, 2002, and directs the College administration to oversee implementation and ensure compliance with the plan; and

FURTHER RESOLVED, That the Board of Visitors adopts the implementation model, including the creation of a campus Design Review Board, and further directs the College administration to put such a model into place, and to develop such standards and operating guidelines as are required for that model to function; and

FINALLY RESOLVED, That the “Campus Precinct Framework and Design Guidelines” master plan process and operating guidelines can only be changed by a majority vote of the Board of Visitors.

**RESOLUTION 7****COLLEGE OF WILLIAM & MARY  
CAMPUS MASTER PLANNING:  
SITE FEASIBILITY STUDY FOR NEW STUDENT HOUSING**

In 2001 the College contracted with Sasaki Associates, Inc., and Clark Nexsen Architecture and Engineering, PC, to develop a preplanning study for a new undergraduate residence hall to be located on the College's main campus.

The intent of the study was to evaluate the main campus to determine the best site for a residence hall or residential complex that could accommodate up to 500 undergraduate students. The goal of the study was to bring back to the main campus those students currently housed at the Dillard Complex, approximately three miles away, as well as to relieve the overcrowding in the main campus residence halls.

The consultants developed the preplanning study dated November 2002, which has been presented to the Board of Visitors Buildings and Grounds Committee at this February 6, 2003, meeting (Enclosure D).

RESOLVED, That the Board of Visitors endorses the recommendations of the November 2002 preplanning study and hereby directs the Administration to proceed with implementation of the project.

**RESOLUTION 8****COLLEGE OF WILLIAM AND MARY  
APPROVAL OF 2003 INTERNAL AUDIT WORK PLAN**

As provided in the Office of Internal Audit Charter, revised at the September 1996 meeting of the Board of Visitors, the Director is responsible for preparing comprehensive work plans based upon his judgment and a risk assessment model based on State Internal Audit Department guidelines.

The proposed 2003 Work Plan for the Office of Internal Audit includes the following areas:

1. Audit requests from Board of Visitors and management
2. Auditor of Public Accounts (APA) Support
3. Financial Statements Compliance Review
4. Fraud, Waste and Abuse Hotline
5. Information Technology
  - a. William and Mary Enterprise Resource Planning System Implementation
  - b. Richard Bland College Enterprise Resource Management System Implementation
6. Risk-based Portion of the Plan
  - a. Board of Visitors' Private Funds
  - b. Energy and water efficiency and conservation
  - c. Payroll
  - d. Career Services
  - e. Richard Bland College Procurement
  - f. Equal Employment Opportunity Office
  - g. Purchasing cards

The 2003 Work Plan has been reviewed by the Committee on Audit and management of the College of William and Mary and Richard Bland College, and is hereby recommended to the Board of Visitors.

THEREFORE, BE IT RESOLVED, That the 2003 Work Plan for the Office of Internal Audit is approved by the Board of Visitors.

## RESOLUTION 9

### APPOINTMENT TO ADMINISTRATIVE AND PROFESSIONAL FACULTY

The internal audit function at the College of William and Mary was established in 1964 as part of the duties of the Assistant Treasurer, who reported to the Vice President for Business Affairs, and was continued until 1975, when a full-time Internal Auditor position was established, reporting directly to the President of the College. In April 1984, the reporting relationship was changed so that the Director reported to the Board of Visitors. By 1984, the Director was also responsible for auditing Richard Bland College.

Article II, Section 10, of the Board of Visitors' *Bylaws* titled, INTERNAL AUDITOR, states: "The Board of Visitors shall, on recommendation of the President of the College, appoint a Director of Internal Audit. The Director of Internal Audit shall report directly to the Committee on Audit and shall be responsible to the Committee for the administration and operation in the Office of Internal Audit. The budget for and authorization of positions in the Office of Internal Audit shall be reviewed and approved by the Committee on Audit. The Director of Internal Audit shall consult with the President of the College and the President of Richard Bland College in the administration and operation of the Office of Internal Audit."

Due to the increasing importance of the audit function and the necessity for conformance to the highest professional standards, the President and Provost recommended to the Rector and the Committee on Audit a change in the employment status of the Director from classified to that of an administrative and professional faculty position.

BE IT RESOLVED, That upon recommendation of the Committee on Audit, the Board of Visitors of the College of William and Mary approves a change in status to an administrative faculty position for the Director of Internal Audit, and appoints the following individual to that position, effective immediately:

MICHAEL L. STUMP, Director of Internal Audit  
B.S., Christopher Newport University, 1986  
M.Ed., College of William and Mary, 1993  
Ed.S., College of William and Mary, 1998  
Ed.D., College of William and Mary, 2001  
Certified Public Accountant  
Certified Information Systems Auditor

College of William and Mary  
Director of Internal Audit, 1995 to present  
Manager, Information Technology Auditing, 1989-1995

Commonwealth Auditor of Public Accounts  
EDP Auditor, 1986-1989

**RESOLUTION 10****COLLEGE OF WILLIAM AND MARY****ESTABLISHMENT OF TUITION AND FEES**

WHEREAS, Today, the Commonwealth of Virginia faces a budget deficit approaching \$6 billion for the 2002-04 biennium. As a result, colleges and universities have experienced major reductions in state support. For the College of William and Mary, the cumulative loss over a 30-month period is \$27.9 million with the potential for additional reductions during the 2003 Session of the General Assembly.

WHEREAS, These reductions will prohibit the College of William and Mary from maintaining the highest academic standard and its pursuit of excellence in education.

WHEREAS, The Board of Visitors of The College of William and Mary in Virginia appointed by the Governor and confirmed by the General Assembly provides oversight and guidance to the President and his administration in effectively managing the College to meet the educational, research, and public service needs of the Commonwealth and its citizens. Chief among the Board's responsibilities is establishing appropriate tuition and fee charges that balance educational access for the Commonwealth's citizens with the need for adequate fiscal resources to support the highest quality programs and activities.

THEREFORE, BE IT RESOLVED, That the Board of Visitors of The College of William and Mary in Virginia urges the Governor and the General Assembly, in the best interest of both the College and the Commonwealth, to permit the Board of Visitors of The College of William and Mary in Virginia to establish appropriate tuition and fees in order to protect the quality and advance the academic mission of the institution.

## RESOLUTION 11

### A RESOLUTION HONORING DAVID M. BROWN '78

*"I do have a vision. I want to do scientific research off of the planet. I want to do that with international partners, among them the Russians, who were my enemies when I joined the Navy. And the last thing I want to do is that I would like to go to Mars. I can tell you, though, that the vision of going to Mars—I hate to say this—will probably be beyond my career, so that vision is available to someone who would like to pick it up. If it is not someone in this group, it will be someone in your peer group."*

Remarks to the Class of 2006  
August 30, 2002

Up, up the long delirious, burning blue  
I've topped the windswept heights with easy grace  
Where never lark, or even eagle flew.  
And, while with silent, lifting mind I've trod  
The high untrespassed sanctity of space  
Put out my hand, and touched the face of God.

Excerpts from *High Flight*  
by John Gillespie Magee, Jr.

Captain David M. Brown was born on April 16, 1956, in Arlington, Virginia. A biology major at William and Mary, he was also a member of the varsity gymnastics team. During his college years, he performed in the Circus Kingdom as an acrobat, seven-foot unicyclist and stilt walker. Captain Brown last came to the College in the fall of 2002 as the convocation speaker.

Upon his graduation from William and Mary, Captain Brown attended Eastern Virginia Medical School, where he graduated with a doctorate in medicine in 1982.

After his internship at the Medical University of South Carolina, Captain Brown joined the Navy. Upon completion of flight surgeon training in 1984, he reported to the Navy Branch Hospital in Adak, Alaska, as Director of Medical Services. He was then assigned to Carrier Airwing Fifteen that deployed aboard the USS Carl Vinson in the western Pacific. In 1988, he was the only flight surgeon in a ten-year period to be chosen for pilot training.

Ranking number one in his pilot training class, Captain Brown was designated a naval aviator in 1990 in Beeville, Texas. He was sent for training and carrier qualification in the A-6E Intruder. In 1991 he reported to the Naval Strike Warfare Center in Fallon, Nevada, where he served as a Strike Leader Attack Training Syllabus Instructor and a

Contingency Cell Planning Officer. Additionally, he was qualified in the F-18 Hornet and deployed from Japan in 1992 aboard the USS Independence flying the A-6E with VA-115. In 1995, he reported to the U.S. Naval Test Pilot School as their flight surgeon, where he also flew the T-38 Talon. In 1996, he was selected by NASA to become an astronaut in the United States space program. In all, Captain Brown logged more than 2,700 flight hours with 1,700 in high performance military aircraft.

During his Navy career, Captain Brown received a number of awards: Navy Operational Flight Surgeon of the Year in 1986; the Meritorious Service Medal; and the Navy Achievement Medal.

Captain Brown was making his first space flight when the shuttle Columbia went down on February 2, 2003. He carried a William and Mary flag into space presented to him by the gymnastics team.

BE IT RESOLVED, That the Board of Visitors of The College of William and Mary in Virginia acknowledges the extraordinary leadership, success and vision of David M. Brown '78, and notes with great sadness his death in the service of our country on February 2, 2003; and,

BE IT FURTHER RESOLVED, That this resolution be spread upon the minutes of the Board and a copy of the same be delivered to his parents, Paul and Dorothy Brown of Washington, Virginia, with the Board's condolences and deepest sympathy on their loss.

Board of Visitors

February 7, 2003

### CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 14

NAYS: 0

ABSENT DURING CLOSED SESSION:

/s/ DONALD N. PATTEN  
Donald N. Patten  
Rector of the College